

**INTERRELATIONS BETWEEN ACTORS IN TOURISM MANAGEMENT
BASED ON THE PENTA HELIX FRAMEWORK : CASE STUDY PASIR
PADI BEACH, PANGKALPINANG CITY**



THESIS

**As the Requirements for the S-1 Degree Majoring
Government and Political Science Government Science Study Program**

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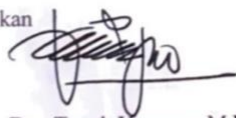
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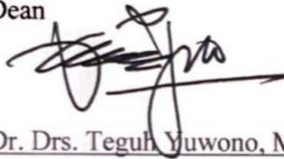
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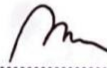
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MOTTO

Mā wadda'aka rabbuka wa mā qalā

“Your Lord has not taken leave of you, [O Muḥammad], nor has He detested [you]”

(Q.S Ad-Duha Ayat 3)

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- Siti Maharani Nabilah -

PRESENTATION PAGE

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ABSTRACT

This study was motivated by the lack of good governance in managing Pasir Padi Beach tourism from the perspective of Penta Helix actors. By collecting and analyzing the roles of actors, this thesis discusses the collaborative process that occurred in developing tourism policy at Pasir Padi Beach, as well as the power relations involved. Researchers used qualitative descriptive methods with data collection techniques through observation, interviews, and documentation. This research uses two theoretical frameworks, namely the Collaborative Governance Theory in the Penta Helix and the Power Relations Theory in the Penta Helix.

The findings of this research are that there is a relationship between actors in the management of Pasir Padi Beach, which shows that there is a central relationship between the government and the private sector. The existence of power relations in Pasir Padi Beach tourism management policies inhibits private investment, creates uncertainty for the business world, and causes an imbalance of power between the government which focuses on revenue, and the private sector which focuses on profits, excluding main stakeholders such as local communities and academics. Government domination of infrastructure and regulations also influences decision-making, hindering collaboration and transparency. This limited transparency limits participation and hinders collaborative governance, raising sustainability concerns.

Key Words: Collaborative Governance, Power Relation, Penta Helix

PREFACE

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TABLE OF CONTENTS

SURAT PERNYATAAN KEASLIAN KARYA ILMIAH (SKRIPSI)	i
AFFIDAVIT OF AUTHENTICITY (SKRIPSI)	ii
HALAMAN PENGESAHAN	iii
VERIFICATION PAGE	iv
MOTTO	v
PRESENTATION PAGE	vi
ABSTRACT	ix
PREFACE	x
CHAPTER 1	1
INTRODUCTION	1
1.1 Background of the study	1
1.2 Research Questions	5
1.3 Objective of the study	5
1.4 Benefit of the study	6
1.4.1 Theoretical Benefits	6
1.4.2 Practical Benefits	6
1.5 Previous Study	6
1.6 Theoretical Framework	12
1.6.1 Collaborative Governance Penta Helix	12
1.6.2 Power Relation in Penta Helix	16
1.7 Research Methods	19
1.7.1 Research Design	19
1.7.2 Research Site	20
1.7.3 Research Subject	20
1.7.4 Data types and sources	21
1.7.5 Data Collection Techniques	22
1.7.6 Data Analysis Techniques	23
1.7.7 Data Quality	24
CHAPTER II	25

GENERAL DESCRIPTION OF PANGKALPINANG	25
2.1 Overview of Pangkalpinang	25
2.1.1 A Brief Description of History Pangkalpinang	25
2.1.2 Demographic conditions of the city of Pangkalpinang	27
2.2 Social-economic conditions in Pangkalpinang	30
2.2.1 Sosial aspects in Pangkalpinang	30
2.2.2 Economic Aspects in Pangkalpinang.....	33
2.3 Description of the Development Priorities in Pangkalpinang.....	37
2.4 Tourism Potential.....	45
2.4.1 The Tourism Development Master Plan for the Years 2022-2025 of Pangkalpinang City (RIPPARKOT).....	48
2.4.2 Strategic Plan of the Tourism Office of Pangkalpinang City for the Years 2024-2026.	51
2.5 A brief description of the Triple Helix elements in Pangkalpinang	55
2.5.1 University	55
2.5.2 Media.....	55
2.5.3 Community	56
CHAPTER 3	60
THE ROLE OF PENTA HELIX ACTOR IN THE PASIR PADI BEACH TOURISM DEVELOPMENT POLICY IN PANGKALPINANG CITY	60
3.1 The Establishment of Policy for the Development in the Pasir Padi Beach Area	61
3.2 The Involvement of Penta Helix Actors in the Facility Development in the Pasir Padi Beach Area	65
3.3 Promotion Development through Print Media in Pangkalpinang for Pasir Padi Beach	76
3.4 Obstacles Encountered in the Collaboration Among Penta Helix Actors	79
CHAPTER 4	83
4.1 Analysis of the roles among actors in the Penta Helix in the Policy for the Development of Pasir Padi Beach Tourism in the City of Pangkalpinang.....	84

4.2 Analysis of Power Relations in the Practice of Collaborative Governance in the Policy of Developing Pantai Pasir Padi Tourism in the City of Pangkalpinang.....	99
4.3 The Impact of Interactions and Power Relations on the Tourism Development Policy of Pantai Pasir Padi in Pangkalpinang City	103
CHAPTER 5	109
CONCLUSION.....	109
5.1 Conclusion.....	109
5.2 Recommendation.....	110
REFERENCES.....	112
ATTACHMENT.....	115

LIST OF PICTURES

Figure 1 Collaboration Model of Penta Helix BGCAM	14
Figure 2 Population of Pangkalpinang City 2016-2020.....	28
Figure 3 Pangkalpinang City Population Growth 2016-2023.....	29
Figure 4 The Percentage of Population Above the Poverty Line in Pangkalpinang City for the Years 2016-2020.....	31
Figure 5 Labor Force Participation Rate in Pangkalpinang City for the Years 2016- 2020.....	32
Figure 6 Employment-Population Ratio (Employment Opportunity Rate) in Pangkalpinang City for the Years 2016-2020.....	33
Figure 7 Gross Regional Domestic Product at Current Prices in Pangkalpinang City for the Years 2016-2020 (in Million Rupiah)	35
Figure 8 Economic Growth Rate of Pangkalpinang City for the Years 2016-2020 ...	36
Figure 9 The Tourism Development Targets	51
Figure 10 Flowchart of the Stages in the Formulation of the Transition Strategic Plan for the Tourism Office	52
Figure 11 The Medium-Term Goals and Objectives of the Tourism Office Service .	54
Figure 12 Data of Active Community Organizations within the Scope of Pangkalpinang City	57
Figure 13 The condition of the vendors along the shoreline of Pasir Padi Beach.	61
Figure 14 Shopping Center Plaza at Pasir Padi Beach.....	62
Figure 15 Facilities in the form of warnings from the city government	64